

Agios Pharmaceuticals, Inc.
Special Meeting of Stockholders
March 25, 2021

RULES OF CONDUCT AND PROCEDURES

Welcome to the Special Meeting of Stockholders (the “Special Meeting”) of Agios Pharmaceuticals, Inc. (the “Company”). It is our desire to conduct a fair and informative Special Meeting. Kindly observe the following Rules of Conduct and Procedures.

1. Our Company’s bylaws describe requirements for meetings of our stockholders and the Special Meeting will be conducted consistent with those requirements.
2. Because this is a meeting of our stockholders, only our stockholders are permitted to ask questions during the Special Meeting. You need to have held stock as of the close of business on the record date of February 8, 2021 to vote or submit questions while participating in the virtual Special Meeting. To vote or submit questions during the meeting, follow the instructions you received upon completing your registration for the Special Meeting. If you have voted your shares prior to the start of the Special Meeting, your vote has been received by the Company’s inspector of elections and there is no need to vote those shares during the Special Meeting, unless you wish to revoke or change your vote.
3. We will strictly follow the agenda as we conduct the meeting. The only matters to be presented for a vote at the meeting are the proposals set forth in the proxy statement (dated February 11, 2021) previously sent to you.
4. Company management will attempt to address appropriate general questions from stockholders regarding the Company or the pending transaction during the time allotted for the Question & Answer session of the Special Meeting.
5. If there are any matters of individual concern to a stockholder and not of general concern to all stockholders, or if a question posed was not otherwise answered, such matters may be raised separately after the Special Meeting by contacting Holly Manning, Senior Director, Investor Relations at Holly.Manning@agios.com.
6. Recording of the Special Meeting is prohibited.

Thank you for your cooperation and for joining the Company at the Special Meeting.