

American Airlines Group Inc.
Annual Meeting of Stockholders
June 10, 2026

RULES AND PROCEDURES FOR THE CONDUCT OF THE ANNUAL MEETING

We would like to welcome you to the 2026 Annual Meeting of Stockholders of American Airlines Group Inc. In fairness to all stockholders participating and in the interest of an orderly meeting, we require that you honor the following rules of conduct:

1. All stockholders and proxy holders must register before entering the virtual meeting website.
2. The meeting will follow the Agenda provided to all stockholders on the virtual meeting website.
3. Only stockholders of record or their proxy holders may enter a comment or question at this meeting. Please enter your comment or question using the instructions listed on the virtual meeting website.
4. The Chair may limit stockholders to one question each in his discretion.
5. Please keep your comments or questions brief. There is a 500-character limit.
6. The views and comments of all stockholders are welcome. However, the purpose of the meeting will be observed, and the Chair may not address comments or questions that are not germane to the purpose of the meeting, including, for example:
 - irrelevant to the business of the Corporation or the conduct of its operations;
 - related to pending or threatened litigation;
 - derogatory references that are not in good taste;
 - substantially repetitious of statements made by other stockholders; or
 - discussions related to personal grievances.